## **SECTION B**

SUPPLIES OR SERVICES AND PRICES/COSTS

## **SECTION B**

## SUPPLIES OR SERVICES AND PRICES/COSTS

## **TABLE OF CONTENTS**

B.3 OBLIGATION AND AVAILABILITY OF FUNDS AND CONTRACT VALUE	<u>Sectio</u>	<u>n</u> <u>Clause</u> P	age
B.3 OBLIGATION AND AVAILABILITY OF FUNDS AND CONTRACT VALUE	B.1	TYPE OF CONTRACT – ITEMS BEING ACQUIRED	1
B.4 ALLOWABILITY OF SUBCONTRACTOR FEE	B.2	ITEMS BEING ACQUIRED (350)	1
B.4 ALLOWABILITY OF SUBCONTRACTOR FEE	B.3	OBLIGATION AND AVAILABILITY OF FUNDS AND CONTRACT VALUE	1
B.6 EQUITABLE ADJUSTMENTS TO COST, PERFORMANCE INCENTIVES, SCHEDULE, AND FEES	B.4		
FEES	B.5	INCENTIVE FEE STRUCTURE	4
B.7 INCENTIVE FEE ADMINISTRATION 6 B.8 AWARD FEE ADMINISTRATION 6 B.9 CONDITIONAL PAYMENT OF FEE, PROFIT, OR INCENTIVES 10 B.10 RESERVED 10 B.11 FEE RISK ALLOCATION 10	B.6		
B.8AWARD FEE ADMINISTRATION	B.7		
B.10 RESERVED	B.8	AWARD FEE ADMINISTRATION	6
B.10 RESERVED	B.9	CONDITIONAL PAYMENT OF FEE, PROFIT, OR INCENTIVES	10
	B.10	RESERVED	10
B.12 ATTACHMENTS	B.11	FEE RISK ALLOCATION	10
	B.12	ATTACHMENTS	12

#### **SECTION B**

#### SUPPLIES OR SERVICES AND PRICES/COSTS

#### B.1 TYPE OF CONTRACT – ITEMS BEING ACQUIRED

This is a Cost–Plus Award-Fee Contract, with award and multiple fee incentives. The various incentive fee types are described in Clause B.4 *Incentive Fee Structure*. **(A143)** 

## B.2 ITEM(S) BEING ACQUIRED (350)

- (a) The Contractor shall, in accordance with the terms of this Contract, provide the personnel, materials, supplies, and services (except as may be expressly set forth in this Contract as furnished by the Government) and otherwise do all things necessary and incident to designing, constructing, and commissioning the Hanford Tank Waste Treatment and Immobilization Plant (WTP) as described in Section C, Statement of Work. The WTP has five separate facilities: Pretreatment Facility (PT), High-Level Waste Facility (HLW), Low-Activity Waste Facility (LAW), Analytical Laboratory (LAB) and Balance of Facilities (BOF).
- (b) For purposes of cost collection, reporting, work authorization, and administration of the Contract fee structure for DFLAW, as of Modification **350** the parties have agreed to establish CLIN 2.1, Direct Feed Low-Activity Waste Facility (DFLAW) design.
  - (1) CLIN 2 DFLAW facility modifications: (350)
    - (i) Sub-CLIN 2.1: DFLAW Design

## B.3 OBLIGATION AND AVAILABILITY OF FUNDS AND CONTRACT VALUE

(a) Subject to the Section I Clause entitled, *Limitation of Funds*, the amount presently obligated under the Contract is shown in the following table. Nothing in this paragraph or in the Clause entitled *Limitation of Funds* is to be construed as authorizing the Contractor to exceed limitations stated in the following table established by DOE and furnished to the Contractor from time to time under the contract. The following table establishes controls on the costs to be incurred and encumbrances to be made in the performance of the contract work. (A058) (A153) (A168) (350) (361)

BUDGETARY CONTROL POINTS FOR WTP PROJECT						
Description	Appropriation Symbol	B&R No. (Control Point)	Budget Authority			
	1250	1110401	\$3,006,205,907.70			
LAW	1250	1111183	\$637,537,062.71			
LAB	1250	1111184	\$207,817,505.32			
BOF	1250	1111185	\$261,722,260.48			
HLW	1250	1111186	\$559,580,100.04			
PT	1250	1111187	\$840,766,807.09			
LAW	1250 and 1260	1111241	\$1,207,828,797.50			

DFLAW	1250 and 1260	1111243	\$48,531,562.32
LAB	1250 and 1260	1111242	\$309,281,252.11
BOF	1250 and 1260	1111243	\$393,706,925.21
HLW	1250 and 1260	1111244	\$952,468,676.81
PT	1250 and 1260	1111245	\$1,387,015,420.27
Subtotal - Bud	\$9,812,462,277.56		
Contract Mod			

## **BUDGETARY CONTROL POINTS FOR PROGRAM DIRECTION**

		B&R No.	
Description	Appropriation Symbol	(Control Point)	Budget Authority
PD	1250	1110462	\$1,280,000.00
PD	1250	1110458	\$1,210,000.00
Subtotal - Bud	\$9,814,952,277.56		
Direction, thru			

INTER-ENTITY WORK ORDER FUNDING					
IEWO Identification Numbers	IEWO Amendment	Funding			
	No.				
M0SRLE60 Funding (SRNS/SRNL)	40	\$73,957,217.82			
M0SRV00028 Funding (SRNS)	41	\$7,001,536.09			
M0SRV00036 Funding (WSRC)	2	\$186,500.00			
M0SRV00042 Funding (ORNL)	2	\$27,599.05			
M0IDV00061 Funding (BEA)	1	\$21,277.60			
M0ORV00088 Funding (ORNL)	2	\$150,848.30			
M0NSV00089 Funding (SNL)	1	\$18,030.68			
M0SRV00105 Funding (SRNS)					
	5	\$3,369,760.00			
M0FTV00117 Funding (NETL)	1	\$150,000.00			
Total - IEWO Funding 365					
-		\$84,882,769.54			
Total Budgetary Control Points for V	NTP Project 365				
		\$9,899,835,047.10			

Inter-Entity Work Orders (IEWO) have been established for work under this Contract performed at the Savannah River site by the Management and Operating contractors Washington Savannah River Company (WSRC), Savannah River Remediation (SRR), Savannah River Nuclear Solutions (SRNS), and the Savannah River National Laboratory (SRNL) on behalf of the Contractor. The Work Description for these IEWOs is to conduct experimental studies for flow sheet verification, optimization, integration, and scale up in support of the technical basis for design and operation of the Hanford River Protection Project Waste Treatment Plant.

The Government owns the IEWO process; therefore, all funding under these IEWOs is approved by the Office of River Protection and work is conducted under the Contractor's management direction. At the Contractor's request, DOE has transferred work authority as shown in the table above. This total IEWO funding transfer is reflected in funding amounts shown in the above table, and counts toward meeting ORP Contract funding requirements set forth elsewhere in this Contract.

- (b) Except as may be specifically provided to the contrary in the Contract (Section I Clause entitled, *Nuclear Hazards Indemnity Agreement*) the duties and obligations of the U.S. Department of Energy (DOE) hereunder calling for the expenditure of appropriated funds shall be subject to the availability of funds appropriated by the U.S. Congress that DOE may legally spend for such purposes.
- (c) The Total Estimated Contract Price is determined as follows:

Cost:							
	Α	Total E	Stimated Contract Co	st (TECC) through Mod 364			\$10,853,395,777
	В	Total E	stimated Contract Co	st (350)			
		B.1		cility Modifications (350)	TBD		
			SUB-CLIN 2.1: I	OFLAW Design (Target Cost)	\$75,000,000		\$42,568,556 *
			Revised Total Est	mated Contract Cost through Mo	od 364		\$10,895,964,333
Fee:							
	Α	Final F	ee Determination – P	re-Mod No. A143		\$102,622,325	
	В	Maxim	um Available Award F	ee (See Table B-2-B-1)		\$109,966,215	
		B.1	Project Manageme	nt Incentive	\$66,545,997		
		B.2	Cost Incentive		\$38,022,560		
		B.3	REA Settlement		\$5,397,658		
	С	Sched	ule Incentive Fee			\$227,000,000	
		C.1	Activity Milestone C	Completion	\$173,000,000		
		C.2	Facility Milestone C	completion	\$54,000,000		
	D	Opera	tional Incentive Fee			\$91,000,000	
		D.1	Cold Commissionin	g	\$45,000,000		
		D.2	Hot Commissioning		\$46,000,000		
	E	Enhan	cement Incentive Fee			\$60,000,000	
		E.1	Enhanced Plant Ca	pacity	\$15,000,000		
		E.2	Sodium Reduction		\$15,000,000		
		E.3	Enhanced Plant Tu	rnover	\$15,000,000		
		E.4	Sustained Producti	on Achievement	\$15,000,000		
	F	Perform (350)	mance-Based Incentiv	re for DFLAW Design Completion		\$9,000,000	
		Total I	Maximum Available l	Fee (346) (350)			<u>\$599,588,540</u>
				Total Estimated Contract Price (TECP) (364)			
							\$11.495.552.873

\* Sub-CLIN 2.1 DFLAW (Target Cost) amount decreased by total amount of Change Orders 329, 330 & 339 (\$32,431,444) definitized in Modification 350. \$75,000,000 - \$32,431,444 = \$42,568,556.

#### **B.4** ALLOWABILITY OF SUBCONTRACTOR FEE

If the Contractor is part of a consortium, joint venture, and/or other teaming arrangement, the team shall share in this Contract fee structure (i.e., separate additional "subcontractor fee" for teaming partners will not be considered an allowable cost under the Contract). If a subcontractor, supplier, or lower-tier subcontractor is a wholly owned, majority owned, or affiliate of any team member, any fee or profit earned by such entity will not be considered an allowable cost under this Contract.

#### **B.5** INCENTIVE FEE STRUCTURE

The DOE objective under this Contract is to receive a completed WTP that meets or exceeds the contractual performance requirements. Incentives are structured to ensure a strong financial motivation for the Contractor to achieve the Contract requirements.

The Contract has five six (350) incentive fee elements:

- Incentive Fee A Final Fee Determination for Work Prior to Modification No. A143
- Incentive Fee B Maximum Available Award Fee
- Incentive Fee C Schedule Incentive Fee
- Incentive Fee D Operational Incentive Fee
- Incentive Fee E Enhancement Incentive Fee
- Incentive Fee F DFLAW Design (350)

#### **WTP Incentive Fee Structure**

N	о.	Title	Fee Type	Performance Measure(s)	Fee Administration Terms and Conditions Reference
Α		Final Fee Determination for Work Prior to Mod. No. A143	Fixed	Determined by Contracting Officer	Section B.6, Attachment B-2-A
В	Б.4	Award Fee:	۸=	Deference Manager in DEMD	Casting D.7. Atal D.O.D. & DEMD
	B.1	3		Performance Measures in PEMP	Section B.7, Atch B-2-B & PEMP
		Award Fee - Cost Incentive		Performance Measures in PEMP	Section B.7, Atch B-2-B & PEMP
	B.3	Award Fee - REA Settlement	Award	Completion of Specified Milestones	Section B.6, Atch B-2-C & PEMP
С		Schedule Incentive Fee:			
	C.1	Activity Milestone Completion	PBI	Completion of Specified Milestones	Section B.6, Atch B-2-C & PEMP
	C.2	Facility Milestone Completion	PBI	Completion of Specified Milestones	Section B.6, Atch B-2-C & PEMP
D		Operational Incentive Fee:			
					Section B.6; Atch B-2-D; Section C,
	D.1	Cold Commissioning	PBI	Capacity	Standard 5, Table C.6-5.1
					Section B.6, Atch B-2-D; Section C,
	D.2	Hot Commissioning	PBI	Capacity	Standard 5, Table C.6-5.2
Е		Enhancement Incentive Fee:			Standard 6, Table 6.6 6.2
	E.1	Enhanced Plant Capacity	PBI	Plant Capacity Exceeding Treatment Capacity	Section B.6. Atch B-2-E
	E.2	Sodium Reduction	PBI	Metric Tons Sodium Reduced	Section B.6, Atch B-2-E
	F 3	Enhanced Plant Turnover	PBI	Reduced Plant Turnover Period	Section B.6, Atch B-2-E
		Sustained Production Achievement	PBI	Post-Turnover Operations Capacity	Section B.6, Atch B-2-E
F	€.4				
г		DFLAW Design Completion (XXX)	PBI	Completion of Specified Milestones	Section B.12, Atch B-2-F

These incentive fee elements are discussed in summary form below, with specific implementing details in Attachment B-2, *INCENTIVE FEE DETAILS*. Each fee incentive element is calculated independently of the others.

- (a) A Final Fee Determination for Work Prior to Modification No. A143: The final fee determination for all performance prior to Modification No. A143 is \$102,622,325. This is composed of \$54,500,000 of previously paid fee for schedule milestones, and \$48,122,325 (M147) of previously paid provisional fee (which is considered earned).
- (b) <u>B Maximum Available Award Fee:</u> Beginning in calendar year (CY) 2009, and through the award fee periods specified in Attachment B-2-B, award fee may be earned by achieving performance objectives set forth in the WTP Performance Evaluation and Measurement Plan (PEMP) and specific Contract terms in Attachment B-2-B. See Contract Section B.8 for award fee administration requirements under the Contract.
- (c) <u>C Schedule Incentive Fee</u>: The Schedule Incentive Fee consists of two elements:
  - (1) Activity Milestone Completion incentives are earned and payable upon the Contracting Officer's determination of the Contractor's completion of each milestone (listed in Attachment B-2-C) in accordance with the criteria set forth in Section J, Attachment P of the contract. (230) The dates are considered as targets.
  - (2) Facility Milestone Completion incentives are earned and payable upon the Contracting Officer's determination of the Contractor's completion in accordance with the criteria set forth in Section C and/or the PEMP, as applicable. Facility Milestone Completion Incentive fees require meeting the specific dates listed in Attachment B-2-C. Fee reductions for late delivery are documented in Attachment B-2-C.

The "Complete Hot Commissioning" Facility Milestone Completion incentive is earned and payable upon the Contracting Officer's determination of the Contractor's meeting or exceeding the minimum throughput requirement (i.e., 60% of design capacity). Capacity testing incentives are included in Operational Incentive Fee Attachment B-2-D.

All Schedule Incentive Fees are earned and payable upon the Contracting Officer's determination of the Contractor's completion of each milestone. Each milestone represents and measures progress towards achieving the Contract requirements and do not represent payment for the specific named milestone itself.

- (d) <u>D Operational Incentive Fee:</u> Operational Incentive Fee is earned (in specified amounts) and payable upon the Contracting Officer's determination of the Contractor's achievement of prescribed performance testing rates for commissioning as described below and in Attachment B-2-D and applicable portions of Section C.6, Standard 5 Commissioning: (e) Cold Commissioning, (3) Testing, (ii) Cold Commissioning Capacity Tests; and (g) Hot Commissioning, (4) & (5) Hot Commissioning Capacity Tests. Achievement of each milestone is independently measured and earned.
  - (1) <u>Cold Commissioning:</u>

Operational Incentive Fee in the amount specified in Attachment B-2-D is earned for meeting the Capacity performance testing rates specified in Section C.6, Standard 5, and Table C.6-5.1, *Cold Commissioning Capacity Testing Criteria*, for all Facilities.

(2) <u>Hot Commissioning:</u>

Operational Incentive Fee in the amount specified in Attachment B-2-D is earned for meeting the Capacity performance testing rates specified in Section C.6, Standard 5, Table C.6-5.2, *Hot Commissioning Capacity Testing Criteria*.

A portion of the unearned Operational Incentive Fee from Cold Commissioning may be earned during Hot Commissioning under conditions specified in Attachment B-2-D.

- (e) <u>E Enhancement Incentive Fee:</u> Enhancement Incentive Fee contains four fee elements designed to reduce life-cycle operating costs of the WTP: (i) Enhanced Plant Capacity; (ii) Sodium Reduction; (iii) Enhanced Plant Turnover; and (iv) Sustained Production Achievement. Details for these sub-elements are provided in Attachment B-2-E. Enhanced Incentive Fee is earned and payable upon the Contracting Officer's determination of the Contractor's achievement of prescribed requirements.
- (f) F DFLAW Design Incentive Fee (CLIN 2.1): CLIN 2.1 includes two separate interim milestone completion incentives and a cost/schedule incentive for completion of CLIN 2.1. Interim milestone completion incentives are earned and payable upon the Contracting Officer's determination of the Contractor's achievement of the prescribed requirements. The cost and schedule incentive fee is earned and payable upon the Contracting Officer's determination of the Contractor's completion activities in accordance with the criteria set forth in Section J, Attachment Q of the contract. (350)

# B.6 EQUITABLE ADJUSTMENTS TO COST, PERFORMANCE INCENTIVES, SCHEDULE, AND FEES

- (a) Equitable adjustments to the cost, performance incentives (including fees) and the Schedule will be made when required in accordance with the Section I Clause entitled, Changes Cost Reimbursement Alternate III, and as expressly provided in other Contract provisions.
- (b) For purposes of Contractor planning, Section J, Attachment I, Funding Profile sets forth a funding profile with an assumption that for each fiscal year, at least 25% will be made available by October 31, 50% by January 31, 75% by April 30, and the remainder by July 31. The clause places no obligation on DOE to request funding in accordance with the profile. To the extent that DOE obligates funds to this Contract on a schedule consistent with this funding profile, availability of funds shall not be a basis for equitable adjustment to any of the performance incentive fees described in Section B.

## **B.7** INCENTIVE FEE ADMINISTRATION

The Contractor will notify the Contracting Officer (CO) when the Contractor believes an incentive fee activity, milestone and/or performance measure has been met. The CO will: 1) make a determination whether the requirements of the Contract have been met, 2) make a determination of whether fee is earned, and 3) notify the Contractor of these determinations within thirty (30) calendar days (or such other time period as mutually agreed to between the CO and the Contractor) after receipt by the CO of the Contractor's notification. If the CO determines fee has been earned, then the Contractor can invoice for the fee as outlined in the CO determination on the next available invoice.

#### B.8 AWARD FEE ADMINISTRATION

(a) Definitions:

- "Award Fee Evaluation Period" The six (6)-month evaluation periods from January 1 through June 30 (Period 20XX-A), and July 1 through December 31 (Period 20XX-B). Effective January 1, 2015, "Award Fee Evaluation Period" is defined as twelve (12) month evaluation periods from January 1 through December 31 (Period 20xx).
- (b) Award Fee: Award fee is available for meeting a combination of objective performance requirements and subjective performance requirements for each award fee component: Project Management Incentive and Cost Incentive. The Award Fee Evaluation Period for the Project Management Incentive and Cost Incentive will be every six (6) months of each calendar year (CY) starting in CY 2009, and ending on December 31, 2014. However, the first award fee period will only be five (5) months, February 1, 2009 through June 30, 2009. Beginning January 1, 2015, the Award Fee Evaluation Period for the Project Management Incentive and Cost Incentive will be every twelve (12) months of each calendar year, ending after CY 2019.
- (c) <u>Fee Negotiations:</u> Prior to the beginning of each award fee period, the Contracting Officer and Contractor shall enter into negotiation of the requirements to be set forth in the PEMP for the award fee period. In the event the parties fail to agree on the requirements and the evaluation areas, a unilateral determination will be made by the Contracting Officer prior to the beginning of the evaluation period.
- (d) Determination of Available Award Fee Amount Earned:
  - (1) The Government shall, at the conclusion of each specified evaluation period, evaluate the Contractor's performance of the requirements set forth in the PEMP, including incentives completed during the period, and determine the award fee amount earned for each award fee component: Project Management Incentive and Cost Incentive. At the Contracting Officer's discretion, evaluation of incentivized performance may occur at the scheduled completion of specific incentivized requirements.
  - (2) The evaluation of Contractor performance shall be in accordance with the requirements attached to this section and set forth in the PEMP. The Contractor shall be promptly advised in writing of the fee determination, and the basis of the fee determination.
- Schedule for Award Fee Amount Earned Determinations: The Contracting Officer shall (e) issue the award fee amount earned determination for each award fee incentive (Project Management Incentive and Cost Incentive) in accordance with: the schedule set forth in the PEMP; or as otherwise set forth in this contract. However, a determination must be made within sixty (60) calendar days after the receipt by the Contracting Officer of the Contractor's self-assessment, if one is provided by the Contractor, or seventy (70) calendar days after the end of the evaluation period, whichever is later, or a longer period if the Contractor and Contracting Officer agree. If the Contracting Officer evaluates the Contractor's performance of specific requirements on their completion, the payment of any earned fee amount must be made within seventy (70) calendar days (or such other time period as mutually agreed to between the Contracting Officer and the Contractor) after Contracting Officer notification of such completion, assuming the Contractor has submitted a voucher for payment within ten (10) calendars days after the Contracting Officer's determination. If the Contractor is delayed in submitting a voucher beyond the ten (10) calendar days, payment will incur a day-for-day delay. When submitting a voucher for payment of the annual award fee earned (effective with the 2015 PEMP), the Contractor shall first deduct the amount of provisional fee previously paid by the Government for the twelve-month evaluation period. In the event that fee overpayment

- results from the provisional fee payment provided for in this Clause, the Contractor shall reimburse the unearned fee overpayment upon notification from the Contracting Officer in accordance with the Section I Clause entitled, FAR 52.232-17, Interest.
- (f) Contractor Self-assessment: Following each evaluation period, the Contractor may submit a self-assessment, provided such assessment is submitted within ten (10) calendar days after the end of the period. This self-assessment shall address both the strengths and weaknesses of the Contractor's performance during the evaluation period. Where deficiencies in performance are noted, the Contractor shall describe the actions planned or taken to correct such deficiencies and avoid their recurrence. The Contracting Officer will review the Contractor's self-assessment, if submitted, as part of its independent evaluation of the Contractor's management during the period.

## (g) Provisional Payment of Fee:

- (1) Notwithstanding any other term or condition of this contract to the contrary, this clause applies to and has precedence over all other terms and conditions of the contract that provide for provisional payment of fee.
- (2) The Contractor must notify the Contracting Officer immediately if it believes any incongruence exists between this clause and any other term or condition of this contract that provides for provisional payment of fee. If a term or condition of this contract provides for provisional payment of fee but fails to include all of the requirements of the clause, that term or condition will be considered to include the omitted requirements.
- (3) This clause conforms to the Federal Acquisition Regulation and Department of Energy fee policy and constructs. The following definitions and concepts apply.
  - (i) Price means cost plus any fee or profit applicable to the contract.
  - (ii) The terms *profit* and *fee* are synonymous.
  - (iii) Incentive means a term or condition whose purpose is to motivate the Contractor to provide supplies or services at lower costs, and in certain instances with improved delivery or technical performance, by relating the amount of profit or fee earned to the Contractor's performance.
  - (iv) Earned fee for an incentive means fee due the Contractor by virtue of its meeting the contract's requirements entitling it to fee. Earned fee does not occur until the Contractor has met <u>all</u> conditions stated in the contract for earning fee.
  - (v) Available fee for an incentive means the fee the Contractor might earn but has not yet earned.
  - (vi) Provisional payment of fee for an incentive means the Government's paying available fee for an incentive to the Contractor for making progress towards meeting the performance measures for the incentive before the Contractor has earned the available fee.
  - (vii) Provisional payment of fee has no implications for the Government's eventual determination that the Contractor has or has not earned the associated available fee. Provisional payment of fee is a separate and distinct concept from earned fee. The Contractor could, for example, receive

100% of possible provisional fee payments yet not earn any fee (the Contractor would be required to return all of the provisional fee payments). The Contractor could, for example, receive 0% of possible provisional fee payments yet earn the entire amount of available fee (it would not receive any fee payments until the Government's determination that the Contractor had earned the associated available fee for the incentive).

- (viii) Clause means a term or condition used in this contract.
- (4) This contract's price, incentives included in its price, and all other terms and conditions reflect the Government's and the Contractor's agreement to link, to the maximum extent practical, the Contractor's earning of fee to its achievement of final outcomes rather than interim accomplishments.
- (5) Certain terms and conditions of this contract provide for provisional payment of fee for certain incentives. Other terms and conditions of this contract provide for each such incentive the requirements the Contractor must meet to earn the fee linked to the incentive. The terms and conditions of this contract that provide for provisional payment of fee for certain incentives include for each such incentive the requirements the Contractor must meet before the Government is obligated to pay fee, provisionally, to the Contractor and for the Contractor to have any right to retain the provisionally paid fee.
- (6) The Contracting Officer, at his/her sole discretion, will determine if the Contractor has met the requirements under which the Government will be obligated to pay fee, provisionally, to the Contractor and for the Contractor to have any right to retain the provisionally paid fee.
- (7) If the Contracting Officer determines the Contractor has not met the requirements to retain any provisionally paid fee and notifies the Contractor, the Contractor must return that provisionally paid fee to the Government within 30 days:
  - the Contractor's obligation to return the provisional paid fee is independent of its intent to dispute or its disputing the Contracting Officer's determination; and
  - (ii) if the Contractor fails to return the provisionally paid fee within 30 days of the Contracting Officer's determination, the Government, in addition to all other rights that accrue to the Government and all other consequences for the Contractor due to the Contractor's failure, may deduct the amount of the provisionally paid fee from: amounts it owes under invoices; or any other amount it owes the Contractor for payment, financing, or other obligation.
- (8) If the Contractor has earned fee associated with an incentive in an amount greater than the provisional fee the Government paid to the Contractor for the incentive, the Contractor will be entitled to retain the provisional fee and the Government will pay it the difference between the earned fee and the provisional fee.

Provisional Fee Procedures: The Government and the Contractor will meet monthly to review the Contractor's performance against the PEMP criteria. Subsequent to each monthly meeting and pending satisfactory performance, the Contractor is authorized to invoice for provisional fee once per month, at a rate of \$525,000 per month (calculated as one-twelfth of 50 percent of the \$12,600,000 maximum annual available PEMP fee).

However, the Contracting Officer may reduce the amount in accordance with Section B, Clause B.8 (g) *Provisional Payment of Fee.* 

## B.9 CONDITIONAL PAYMENT OF FEE, PROFIT, OR INCENTIVES

In order for the Contractor to be eligible to earn all otherwise available fee under the Contract, the Contractor must meet the minimum requirements in paragraphs (a) and (b) of this section. If the Contractor does not meet the minimum requirements, the Fee Determining Official (FDO) [the Manager, U.S. Department of Energy, Office of River Protection (ORP) or designee], may make a unilateral determination to reduce the earned award fee under the Contract as follows:

- (a) Minimum requirements for Environment, Safety, Quality and Health (ESQ&H) Program: The Contractor shall develop, obtain DOE approval and implement an Integrated Safety Management System (ISMS) in accordance with the provisions of Section I Clause entitled, Integration of Environment, Safety and Health into Work Planning and Execution. The minimal performance requirements will be set forth in the approved ISMS description document, or similar document. If the Contractor fails to obtain approval of the ISMS or fails to achieve the minimum performance requirements of the System, the FDO, at his/her sole discretion, may reduce the total earned award fee payment for B.1 Project Management Incentive and B.2 Cost Incentive during the Award Fee period in which the incident occurred.
- (b) Minimum Requirements for Catastrophic Event: If, in the performance of this Contract, there is a catastrophic event (such as, a fatality, or a serious workplace-related injury or illness to one or more Federal, Contractor, or subcontractor employees or the general public, loss of control over classified or special nuclear material, or significant damage to the environment), the FDO, at his/her sole discretion, may reduce the earned award fee payment for B.1 Project Management Incentive and B.2 Cost Incentive during the Award Fee period in which the incident occurred. In determining any diminution of fee resulting from a catastrophic event, the FDO, at his/her sole discretion, will consider whether willful misconduct and/or negligence contributed to the occurrence and will take into consideration any mitigating circumstances presented by the Contractor or other sources.

#### **B.10 RESERVED**

## **B.11 FEE RISK ALLOCATION**

Except as set forth below, fee risks for changes under Clause I.82 *Changes – Cost Reimbursement – Alternate III*, and other applicable Contract provisions addressing equitable adjustment, shall be in accordance with the applicable Contract provisions(s). Equitable adjustments for the below-specified situations shall be subject to further limitations, clarifications and modifications provided below:

(a) <u>Site Services and Interface Control Documents (ICD):</u>

A contract change (subject to equitable adjustment in accordance with Clause I.82) shall be deemed to have occurred as the result of any changes in requirements regarding use of site services, including revisions to ICDs, both express (directed) and constructive. The Contractor shall use its best reasonable efforts to minimize and mitigate any such performance impacts.

## (b) Waste Delivery:

A contract change (subject to equitable adjustment in accordance with Clause I.82) shall be deemed to have occurred as the result of failure by the Government to deliver waste feed in conformance to waste feed specifications, and/or failure to deliver feed in the quantity and/or timing necessary to support commissioning activities in accordance with Section C, Standard 5, *Commissioning*.

#### (c) Changes in Laws, Regulations, Codes, Standards and Directives:

A Contract change (subject to equitable adjustment in accordance with Clause I.82) shall be deemed to have occurred as the result of any changes in laws, regulations, codes, standards and Directives (other than Regulatory Actions covered by paragraph (d) below) in accordance with the Changes clause.

#### (d) Regulatory Actions:

- (1) A Contract change (subject to equitable adjustment in accordance with Clause I.82) is deemed to have occurred upon unreasonable regulatory delays/interpretations/demands/ new requirements in responding to and/or approving permit and other applications ("Regulatory Actions") after reasonable collaboration with DOE to avoid such impacts. This includes, but is not limited to, impacts resulting from implementation of Maximum Available Control Technology (MACT) standards.
- (2) Absent Contractor's reasonable collaboration with DOE to avoid such impacts, Contractor shall not be entitled to an equitable adjustment to the Total Estimated Contract Cost or any fee for the first \$5,000,000 of impact for any such single regulatory action (per occurrence).

## (e) Items Excluded from Statement of Waiver and Release of Claims for Modification A143

The Contractor will not request, seek or claim entitlement to any fee for the first \$350,000,000 of reasonable, allocable and allowable costs for the items identified in paragraph (c) of the Statement of Waiver and Release of Claims contained in Modification A143. The Contracting Officer will determine those reasonable, allocable and allowable costs pursuant to the applicable terms of the contract.

## (f) <u>Disposition of Government Property Credit:</u>

The estimated cost of the contract assumes that the acquisition cost or salvage value, as applicable, of government property, such as and including spare parts and supplies not consumed during commissioning and limited operations and construction equipment purchased as a direct cost to support the project, would be credited against the final actual cost in accordance with FAR 52.245-5(i). This credit shall be determined upon submission of inventory schedules to the Contracting Officer. The intent of this provision is to adjust the final actual cost to eliminate the cost of Government Property that is to be or has been transferred off the Government Property records of the Contractor for the purposes of calculating the final Award Fee – Cost Incentive fee determination.

The Contracting Officer will make specific decisions as to which equipment, spare parts and supplies will be retained for future use by the Government. For equipment, spare parts and supplies which are deemed excess and not to be retained by the Government,

the Contractor will dispose of those materials in a cost effective manner. The proceeds will be used to offset contract costs.

## (g) RFP Deficiencies and Due Diligence Review:

Except as otherwise set forth in (a), (b), (c), (d), (e) and (f) above, the Contractor shall bear the full fee risk for cost and schedule impacts resulting from any actual or purported deficiencies, whether or not known to Contractor and whether or not such deficiencies were identified by Contractor during its due diligence review under Section C.5. (a)(3), which arise out of solicitation defects, specification defects, Conceptual Design defects, or deficient historical pricing or cost estimate information in any form.

#### **B.12 ATTACHMENTS**

ATTACHMENT B-1 - INCENTIVE FEE SUMMARY TABLE

ATTACHMENT B-2 - INCENTIVE FEE DETAILS

ATTACHMENT B-2-A – INCENTIVE FEE A – Final Fee Determination for Work Prior to Modification No. A143.

ATTACHMENT B-2-B - INCENTIVE FEE B - Maximum Available Award Fee

ATTACHMENT B-2-C - INCENTIVE FEE C - Schedule Incentive Fee

ATTACHMENT B-2-D - INCENTIVE FEE D - Operational Incentive Fee

ATTACHMENT B-2-E - INCENTIVE FEE E - Enhancement Incentive Fee

ATTACHMENT B-2-F – INCENTIVE FEE F – DFLAW Design Incentive Fee (350)

ATTACHMENT B-3 – REA SETTLEMENT FEE

ATTACHMENT B-3-A - FIXED FEE

ATTACHMENT B-3-B - INCENTIVE FEE

## ATTACHMENT B-1 INCENTIVE FEE SUMMARY TABLE

		Table B-1 - WTP Incentive For		Amaunt
		<u>Description</u>	Reference	Amount
Α		Final Fee Determination Prior to Modification No. A143	Attachment B-2-	<u>\$102,622,325</u>
В		Maximum Available Award Fee:		
	B.1	Project Management Incentive	Attachment B-2-B	\$66,545,997
	B.2	Cost Incentive	Attachment B-2-B	\$38,022,560
		*See Table B-2-B-1		
	B.3	REA Settlement Fee	Attachment B-3	\$5,397,658
		Total Award Fee:		\$109,966,215
С		Schedule Incentive Fee:		
	C.1.X	Activity Milestone Completion	Attachment B-2-C	\$173,000,000
	C.2	Facility Milestones Completion		<del>*</del> -,,
	C.2.1		Attachment B-2-C	\$4,000,000
	0.2	Complete	7 Kildorii i lorik B E O	ψ 1,000,000
	C.2.2		Attachment B-2-C	\$4,000,000
	J.2.2	Complete	, aldormion b 2 o	<b>4</b> 1,000,000
	C.2.3		Attachment B-2-C	\$4,000,000
	0.2.3	(SCC)	, maorinoni D-2-0	ψ-,000,000
	C.2.4		Attachment B-2-C	\$4.000.000
	0.2.4	Commissioning (CHC)	Allacinitetii D-Z-C	Ψ4,000,000
	C.2.5		Attachment B-2-C	\$9,500,000
	G.Z.J	Commissioning	Allacillient b-2-C	\$9,500,000
	C.2.6		Attachment B-2-C	\$9.500.000
	C.2.7		Attachment B-2-C	\$9,500,000
	G.2. <i>1</i>		Attachment 6-2-C	\$9,500,000
	C 2 0	Commissioning PT Complete Hot	Attackment D.O.C	\$0.500.000
	C.2.8		Attachment B-2-C	\$9,500,000
		Commissioning		<b>#54.000.000</b>
		Total – Facility Schedule Incentive		\$54,000,000
		Total Schedule Incentive Fee		<u>\$227,000,000</u>
D		Operational Incentive Fee:		
	D.1	Cold Commissioning:		
	D.1.1	9	Attachment B-2-D	\$10,000,000
	D.1.2		Attachment B-2-D	\$10,000,000
	D.1.3		Attachment B-2-D	\$13,000,000
	D.1.4	LAW Vitrification	Attachment B-2-D	<u>\$12,000,000</u>
		Subtotal – Cold Commissioning		\$45,000,000
	D.2	Hot Commissioning:		
	D.2.1		Attachment B-2-D	\$10,000,000
	D.2.2		Attachment B-2-D	\$10,000,000
	D.2.3		Attachment B-2-D	\$13,000,000
	D.2.4		Attachment B-2-D	\$13,000,000
	2,2,3	Subtotal – Hot Commissioning		\$46,000,000
		Total Operational Incentive Fee		\$91,000,000
		Total Operational Incentive Fee		<del>\$31,000,000</del>
		Enhancement Incentive Fee:		
F		Emancement moditive rec.	Attackment D O D	\$15,000,000
E	F 1	Enhanced Plant Canacity		Ι ΨΙΟ,ΟΟΟ,ΟΟΟ
E	E.1	Enhanced Plant Capacity	Attachment B-2-D	
E	E.2	Sodium Reduction	Attachment B-2-D	\$15,000,000
E	E.2 E.3	Sodium Reduction Enhanced Plant Turnover	Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000
E	E.2	Sodium Reduction Enhanced Plant Turnover Sustained Production	Attachment B-2-D	\$15,000,000
Ē	E.2 E.3	Sodium Reduction Enhanced Plant Turnover Sustained Production Achievement	Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000 \$15,000,000
E	E.2 E.3	Sodium Reduction Enhanced Plant Turnover Sustained Production	Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000
	E.2 E.3	Sodium Reduction Enhanced Plant Turnover Sustained Production Achievement Total Enhancement Incentive Fee	Attachment B-2-D Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000 \$15,000,000 \$60,000,000
	E.2 E.3	Sodium Reduction Enhanced Plant Turnover Sustained Production Achievement Total Enhancement Incentive Fee  DFLAW Design Completion Incentive	Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000 \$15,000,000
	E.2 E.3	Sodium Reduction Enhanced Plant Turnover Sustained Production Achievement Total Enhancement Incentive Fee	Attachment B-2-D Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000 \$15,000,000 \$60,000,000
F	E.2 E.3 E.4	Sodium Reduction Enhanced Plant Turnover Sustained Production Achievement Total Enhancement Incentive Fee  DFLAW Design Completion Incentive	Attachment B-2-D Attachment B-2-D Attachment B-2-D	\$15,000,000 \$15,000,000 \$15,000,000 \$60,000,000

\*Reflects Unearnable Award Fee

#### ATTACHMENT B-2 INCENTIVE FEE DETAILS

The administrative details of each fee incentive are shown in each attachment listed below:

ATTACHMENT B-2-A – INCENTIVE FEE A – Final Fee Determination for Work Prior to Modification No. A143

ATTACHMENT B-2-B -1 INCENTIVE FEE B - Maximum Available Award Fee

ATTACHMENT B-2-B-2 – INCENTIVE FEE B – Performance Evaluation and Measurement Plan (PEMP)

ATTACHMENT B-2-C - INCENTIVE FEE C - Schedule Incentive Fee

ATTACHMENT B-2-D - INCENTIVE FEE D - Operational Incentive Fee

ATTACHMENT B-2-E - INCENTIVE FEE E - Enhancement Incentive Fee

ATTACHMENT B-2-F – INCENTIVE FEE F – DFLAW Design Completion Incentive Fee (350)

# ATTACHMENT B-2-A – INCENTIVE FEE A – FINAL FEE DETERMINATION FOR WORK PRIOR TO MODIFICATION NO. A143.

The final fee determination for all Contract performance prior to Modification No. A143 is \$102,622,325. This is composed of \$54,500,000 of previously paid fee for schedule milestones (which is considered earned), and \$48,122,325 (M147) of previously paid provisional fee. The \$48,122,325 (M147) is earned based on the completion of the following significant construction milestones.

Construction Milestones	Fee (\$)
Low-Activity Waste Facility  Completion of Facility Superstructure – March 2007  Description: Completed installation of structural steel frame, roofing and siding (dried-in).	\$25,600,000
Completion of Process Vessel Installation – December 2006  Description: Fourteen process vessels installed and accepted in the wet process cell.  Completion of Canister Handing System – March 2008	\$3,200,000
<u>Description:</u> Completed canister handling system in the melter pour caves including turntables, canister elevator, receipt conveyor, bogies and monorails.	\$2,200,000
Analytical Laboratory  Completion of Facility Superstructure – April 2008  Description: Completed installation of structural steel frame, roofing and siding.	\$10,700,000
Completion of Installation of Hotcell Structures – February 2008  Description: Completion on physical hotcell structure, shield window frames, monorail, and coatings.	\$2,300,000
Balance of Facilities  Construction Complete on Steam Plant – September 2007  Description: Completed construction and ready for system checks  Construction Complete on Cooling Tower Facilities – March 2007  Description: Completed construction and ready for system checks	\$1,400,000 \$1,100,000
Construction Completions on Chiller Compressor Building and Systems – March 2008  Description: Completed building structure, support frames, major equipment installation and process piping installation.	\$1,622,325 (M147)

#### ATTACHMENT B-2-B - INCENTIVE FEE B - MAXIMUM AVAILABLE AWARD FEE

Table B-2-B-1. Incentive Fee B - Maximum Available Award Fee

Cal. Year			B.1 Award Fee - Project Mgmt B.2 Award Fee - Cost Incentive Incentive Total Award Fee			9		
(CY)	Award Fee Period	Available	Earned*	Available	Earned*	Available	Earned	Unearnable
2009	2009-A	\$2,188,838	\$1,584,719	\$4,500,000	\$2,925,000	\$6,688,838	\$4,509,719	\$2,179,119
	2009-B	\$2,188,837	\$1,349,418	\$4,500,000	\$2,250,000	\$6,688,837	\$3,599,418	\$3,089,419
2010	2010-A	\$2,000,000	\$1,379,000	\$4,300,000	\$2,580,000	\$6,300,000	\$3,959,000	\$2,341,000
	2010-B	\$2,000,000	\$1,521,600	\$4,300,000	\$2,623,000	\$6,300,000	\$4,144,600	\$2,155,400
2011	2011-A	\$2,000,000	\$1,348,000	\$4,300,000	\$2,795,000	\$6,300,000	\$4,143,000	\$2,157,000
	2011-B	\$2,000,000	\$1,426,000	\$4,300,000	\$2,451,000	\$6,300,000	\$3,877,000	\$2,423,000
2012	2012-A	\$3,150,000	\$1,571,850	\$3,150,000	\$1,549,800	\$6,300,000	\$3,121,650	\$3,178,350
	2012-B	Waived	at the	request	of the	Contractor		
2013	2013-A	\$3,780,000	\$1,869,210	\$2,520,000	\$1,254,960	\$6,300,000	\$3,124,170	\$3,175,830
	2013-B	\$5,300,000*	\$2,745,000	\$1,000,000*	\$280,000	\$6,300,000	\$3,025,000	\$3,275,000
2014	2014-A	\$5,300,000*	\$3,580,000	\$1,000,000*	\$390,000	\$6,300,000	\$3,970,000	\$2,330,000
	2014-B	\$3,780,000 **	\$2,671,200	\$2,520,000 **	\$1,423,800	\$6,300,000	\$4,095,000	\$2,205,000
2015	2015	\$9,100,000***	TBD	\$3,500,000***	TBD	\$12,600,000	TBD	
2016	2016	\$9,100,000	TBD	\$3,500,000 (352)	TBD	\$12,600,000	TBD	
2017	2017	\$9,100,000	TBD	\$3,500,000	TBD	\$12,600,000	TBD	
2018	2018	\$9,100,000	TBD	\$3,500,000	TBD	\$12,600,000	TBD	
2019	2019	\$9,100,000	TBD	\$3,500,000	TBD	\$12,600,000	TBD	
	Totals	\$79,187,675	\$21,045,997	\$53,890,000	\$20,522,560	\$133,077,675	\$41,568,557	\$28,509,118

\*For the 2013-B and 2014-A PEMP award fee periods, the available award fee allocated to Award Fee Objectives 1, 2, and 3 is considered B.1 Award Fee – Project Management Incentive; and the available award fee allocated to Award Fee Objective 4 is considered B.2 Award Fee – Cost Incentive.

<sup>\*\*</sup>For the 2014-B PEMP award fee period, the available award fee allocated to Award Fee Objectives 1, 2, and 3 is considered B.1 Award Fee – Project Management Incentive; and the available award fee allocated to Award Fee Objectives 4 and 5 is considered B.2 Award Fee – Cost Incentive. (331)

<sup>\*\*\*</sup>For the 2015 PEMP award fee period, the available award fee allocated to Award Fee Objectives 2, 3, 4, 5, and 6 is considered B.1 Award Fee – Project Management Incentive; and the available award fee allocated to Award Fee Objective 1 is considered B.2 Award Fee – Cost Incentive. (346)

#### **B.1 PROJECT MANAGEMENT INCENTIVE**

The Project Management Incentive is fully described in the PEMP based on subjective and/or objective evaluation of important project management performance elements to be developed semi-annually and set forth in the PEMP. Important emphasis areas will include a collection of diverse emphasis areas, such as: general project management considerations, labor management, safety, quality management, technical issue resolution, engineering and construction performance, procurements process effectiveness, and environmental performance, etc.

#### **B.2 COST INCENTIVE**

The Cost Incentive is fully described in the PEMP based on subjective and/or objective evaluation of important cost performance elements to be developed semi-annually and set forth in the PEMP. The primary objective of the Maximum Available Award Fee – Cost Incentive is to incentivize the Contractor to achieve a final actual cost that is equal to or less than the Total Estimated Contract Cost (TECC). The TECC for the purposes of this incentive is defined as the Contractor's Performance Management Baseline plus Management Reserve. TECC is also referred to under EVMS as the Total Allocated Budget.

The Cost Incentive will be evaluated based on a combination of subjective and/or objective evaluation of important cost performance elements to include, but not be limited to: cost performance indices, schedule performance indices, management reserve utilization, number and value of variances, and Estimate at Completion based on the Monthly Status Report.

# ATTACHMENT B-2-B-2 – INCENTIVE FEE B – PERFORMANCE EVALUATION AND MEASUREMENT PLAN (PEMP) (M171) (346)

The following PEMPs are incorporated by reference:

Table B-2-B-2. PEMP

Calendar Year (CY)	Award Fee Period	PEMP Revision	Effective Date
2009	2009-A	Rev. 0	February 1, 2009
	2009-B	Rev. 0	July 1, 2009
2010	2010-A	Rev. 0	January 1, 2010
	2010-A	Rev. 1	April 19, 2010
	2010-B	Rev. 0	July 1, 2010
2011	2011-A	Rev. 0	January 1, 2011
	2011-B	Rev. 0	July 1, 2011
2012	2012-A	Rev. 0	January 1,2012
	2012-A	Rev. 1	January 31, 2012
	2012-A	Rev. 2	April 15, 2012
	2012-B	Rev. 0	July 1, 2012
2013	2013-A	Rev. 0	January 1, 2013
	2013-B	Rev. 0	July 1, 2013
2014	2014-A	Rev. 0	January 1, 2014
	2014-B	Rev. 0	July 1, 2014
2015	2015	Rev. 0	January 1, 2015
2016	2016	Rev. 0	January 1, 2016

2016	2016	Rev 1	February 9, 2016
2017	2017		
2018	2018		
2019	2019		

#### ATTACHMENT B-2-C - INCENTIVE FEE C - SCHEDULE INCENTIVE FEE

All Schedule Incentive Fees are milestones that represent and measure progress toward achieving the Contract as set forth in Section J, Attachment P of the contract and do <u>not</u> represent payment for the specific named milestone itself. Schedule Incentive Fee <u>Definitions</u> are set forth in Section J, Attachment P of the contract (216).

## ATTACHMENT B-3 -REA SETTLEMENT FEE

The following Table reflects settlement of fee-bearing Requests for Equitable Adjustment (REA).

Table B-3-A. Fixed Fee

REA Number	REA Title	Contract Modification #	Fee Amount
2010-011	E-Verify	200	\$9,661
2010-015	LBL 2015	203	\$44,979
2010-016	Environmental Management System (Executive Orders 13423 and 13514; DOE Orders 430.2B and 450.1A)	251	\$30,606
2011-004	LSIT Phase 1	299	\$183,750
		Total	\$268,996

For REA settlements in which costs have been fully incurred, BNI is authorized to invoice for the entire fee amount upon receipt of a fully executed contract modification.

Table B-3-B. Incentive Fee

REA Number	REA Title	Contract Modification #	Designation	Fee Amount	Completion Date
2011-003	Sequential ORR Implementation	282	TBD Per Modification 282 Instructions	2,162,953	TBD Per Modification 282 Instructions
2010-021	Cesium Nitric Acid Recovery Process (CNP) / Cesium Ion Exchange	289	TBD Per Modification 289 Instructions	\$532,842	TBD Per Modification 289 Instructions

	Process System (CXP) Design, Revision 2				
2011-001	Cesium Nitric Acid Recovery Process (CNP) / Cesium Ion Exchange Process System (CXP) Capital Implementation	317	TBD Per Modification 317 Instructions	\$2,432,867	TBD Per Modification 317 Instructions
			Total	\$5,128,662	

For REAs in which costs have not been fully incurred at the time of settlement, BNI is authorized to invoice for the incentive fee as specified in the applicable contract modification.

## C.1 ACTIVITY MILESTONE COMPLETION

The following Activity Milestones are earned and payable upon successful completion. Schedule Dates shown below are only target dates and are based upon Late Finish schedule dates for each activity. These Milestones are not time-dependent. The fee will be earned and payable when the Contracting Officer determines the milestone has been completed in accordance with the Activity Milestone Definition Sheets set forth in Section J, Attachment P of the contract (216). These sheets contain: Milestone Definitions, Inclusions, Exclusions, Key Predecessor Activities, and Objective Evidence of Milestone Completion.

## **INCENTIVE C.1 - ACTIVITY MILESTONE COMPLETION INCENTIVE FEE**

	Milestone						
Facility	Designation	Function	Description	Date	CY	Fe	e Amount
LAB-01	1GT00E0918	Engineering	Title II Design Complete	01/30/09	2009	\$	3,875,000
BOF-04	1GB16C1050	Construction	Complete Installation of Cathodic Protection System	02/20/09	2009	\$	3,875,000
PTF-02	1GP12CFM02	Engineering	IFC Drawings for Concrete Walls EL 56 - 77 Ft	04/28/09	2009	\$	3,875,000
LAB-02	1GT48P0921	Plant Equip	Receive Waste Transfer System Equipment	04/29/09	2009	\$	3,875,000
LAW-06	1GL14C0915	Construction	Erect Switchgear Building	10/15/09	2009	\$	3,875,000
LAW01	1GL47P0922	Plant Equip	Receive Offgas Mercury Adsorber, PA #09-A EL +48	10/19/09	2009	\$	3,875,000
			Receive and Accept Melter Cave 1 Crane Maintenance				
HLW-02	1GH48P0942	Plant Equip	Shield Door HSH-DOOR-05	11/11/09	2009	\$	3,875,000
PTF-01	1GP14CFM01	Engineering	DOE Approval of M-12 Closure	12/30/09	2009	\$	3,875,000
HLW-05	1GH13C1145	Construction	Erect Structural Steel EL 0 Ft - EL 14 Ft	01/20/10	2010	\$	4,428,000
PTF-03	1GP15CFM03	Engineering	PD Rack Design - IFC Complete	01/28/10	2010	\$	4,428,000
LAB-04	1GT47P1036	Plant Equip	Receive Autosampler (ASX) Equipment	02/23/10	2010	\$	4,428,000
LAW-03	1GL46P1030	Plant Equip	Melter #2 Lid+Bal of Components Ready for Assembly	06/15/10	2010	\$	4,428,000
BOF-02	1GB5MC1043	Construction	Complete Construction Water Treatment Building	07/27/10	2010	\$	4,428,000
HLW-01	1GHZZE0941	Engineering	Complete HVAC Design (Title II)	09/15/10	2010	\$	4,428,000
LAW-02	1GL36P1027	Plant Equip	CATOX LVP-SKID-0002 Received +Ready to Install	10/06/10	2010	\$	4,428,000
HLW-04	1GH36P1044	Plant Equip	Receive and Accept Plant Wash Vessel: RLD-VSL-8	02/16/11	2011	\$	2,500,000
HLW-03	1GHZZE1043	Engineering	Civil Engineering Design Complete (Title II)	02/23/11	2011	\$	2,500,000
BOF-01	1GB47P1040	Plant Equip	Receive Anhydrous Ammonia System	02/25/11	2011	\$	2,500,000
PTF-04	1GP30CFM04	Construction	Set Hot Cell Frames for Areas 1, 24, and 25	07/19/11	2011	\$	2,500,000
HLW-09	1GH27C1249	Construction	Set HEPA Filter Housing Installation at EL 14 Ft	08/31/11	2011	\$	2,500,000
LAB-03	1GT47C1356	Construction	Complete Installation of Autosampler System	10/10/11	2011	\$	2,500,000
HLW-07	1GH15C1247	Construction	Complete Pipe and Hanger Installation in PA06	12/06/11	2011	\$	2,500,000
HLW-10	1GH36C1250	Construction	Set Offgas Cat Oxidizers: HOP-SCO-1 and 4 (216)	12/07/11	2011	\$	2,500,000
PTF-09	1GP31CFM09	Construction	Set PT Vessel FEP-SEP-00001A/1B in Planning Area 02	01/10/12	2012	\$	2,858,000
PTF-05	1GPZZCFM05	Engineering	C&I Design Complete	03/14/12	2012	\$	2,858,000
BOF-03	1GB5JC1046	Construction	Complete Chiller Compressor Plant Construction	03/22/12	2012	\$	2,858,000
HLW-06	1GH47C1146	Construction	Set Offgas Carbon Adsorber	05/31/12	2012	\$	2,858,000
PTF-08	1GP30CFM08	Construction	Set Remaining Pretreatment Vessel at EL 0 Ft	08/27/12	2012	\$	2,858,000
PTF-07	1GPZZCFM07	Engineering	Electrical Design Complete	09/04/12	2012	\$	2,858,000
HLW-11	1GH27C1351	Construction	Installation of HVAC Duct at EL 0 Ft Corridors	11/15/12	2012	\$	2,858,000
				SUBTO	TAL	\$ 1	102,002,000

## **INCENTIVE C.1 - ACTIVITY MILESTONE COMPLETION INCENTIVE FEE (cont.)**

	Milestone					
Facility	Designation	Function	Description	Date	CY	Fee Amount
			SUBTOTAL (from prior page)			\$ 102,002,000
BOF-06	1GB12C1253	Construction	Complete Emergency Diesel Generator Base Slab	03/14/13	2013	\$ 2,500,000
PTF-10	1GP12CFM10	Construction	Complete Concrete Slabs at EL 56 Ft	03/19/13	2013	\$ 2,500,000
HLW-12	1GH14C1352	Construction	Complete Annex Building Weathering	04/30/13	2013	\$ 2,500,000
PTF-11	1GP12CFM11	Construction	Complete 5th Lift Walls	05/09/13	2013	\$ 2,500,000
HLW-13	1GH46C1453	Construction	Set HEME Vessels 2A and 2B at EL 0 Ft	06/12/13	2013	\$ 2,500,000
PTF-14	1GP30CFM14	Construction	Set Filter Cave HEME / HEPA / Demister Equipment	11/05/13	2013	\$ 2,500,000
PTF-06	1GP47CFM06	Plant Equip	Receipt of all PSA Pipe Racks	11/12/13	2013	\$ 2,500,000
HLW-08	1GH15C1248	Construction	Install Pipe and Hangers in PA02B	12/04/13	2013	\$ 2,500,000
PTF-16	1GP15CFM16	Construction	Complete Bulk In-cell Pipe Installation	01/30/14	2014	\$ 3,333,000
1 11 10	101 1001 11110	Construction	Receipt of Electrical Equipment in Control Building	01/30/14	2014	ψ 5,555,000
PTF-15	1GP28CFM15	Plant Equip	Electrical Rooms	04/03/14	2014	\$ 3,333,000
HLW-16	1GH27C1556	Construction	Set C2V/C3V Air Handling Units at EL 58 Ft	04/21/14	2014	\$ 3,333,000
PTF-13	1GP27CFM13	Construction	Air Handling Units EL 98 Ft	05/23/14	2014	\$ 3,333,000
PTF-12	1GP14CFM12	Construction	Install Roofing at EL 98 Ft	10/28/14	2014	\$ 3,333,000
PTF-18	1GP30CFM18	Construction	Set Hot Cell Major Equipment	10/20/14	2014	\$ 3,333,000
LAW-04	1GL00C1505	Construction	Complete Melter #1 Movement into Building	01/07/15	2015	\$ 1,667,000
HLW-14	1GH12C1454	Construction	Placement of HLW Concrete Slabs at EL 58 Ft	01/07/10	2015	\$ 1,667,000
PTF-19	1GP14CFM19	Construction	Complete Main Building Weathering	02/04/15	2015	\$ 1,667,000
LAW-05	1GL00C1515	Construction	Complete Melter #2 Movement into Building	03/09/15	2015	\$ 1,667,000
PTF-17	1GP11CFM17	Engineering	Complete Pretreatment Design	03/03/15	2015	\$ 1,667,000
HLW-15	1GH46C1555	Construction	Move Melter 1 into Building	04/22/15	2015	\$ 1,667,000
BOF-07	1GB28C1360	Construction	Set (2) Emergency Diesel Generators	05/26/15	2015	\$ 1,667,000
DOI -07	TGB2001300	Construction	Complete Elec Distrb Sys Testing MVE (Site Energization)	03/20/13	2013	Ψ 1,007,000
BOF-05	1GBC2S1463	Start Up	(216)	05/29/15	2015	\$ 1,667,000
HLW-17	1GH14C1557	Construction	Complete Main Building Weathering	06/16/15	2015	\$ 1,667,000
PTF-21	1GPC2CFM21	Construction	Construction Turnover of PIH Crane to Startup	08/10/15	2015	\$ 1,667,000
111-21	TOT OZOT WIZT	Construction	Construction Furnover of Fire Orane to Startup	00/10/13	2013	ψ 1,007,000
PTF-22	1GPC2CFM22	Start Up	Demonstration of Resin Addition to Ion Exchange Columns	10/19/15	2015	\$ 1,667,000
PTF-20	1GPC0CFM20	Construction	Final System Turnover Complete	11/30/15	2015	\$ 1,667,000
1 11 20	101 0001 WIZO	Construction	Construction Commence Turnover to Startup (Elec Sys	11/00/10	2010	Ψ 1,007,000
HLW-18	1GH00C1558	Construction	Package)	05/26/16	2016	\$ 2,749,000
PTF-23	1GPE2CFM23	E&NS	Submit FSAR 2016 Update	06/29/16	2016	\$ 2,749,000
HLW-20	1GHC2S1660	Construction	Final System Turnover Complete	09/22/16	2016	\$ 2,749,000
HLW-19	1GHC2S1659	Start Up	Demonstrate Canister Lid Weld	12/21/16	2016	\$ 2,749,000
	10.10201000	Ctart Op	Demonstrate Surfictor Eld Word			, , , , , , , , , , , , , , , , , , , ,
				TOTA	L	\$ 173,000,000

#### C.2 FACILITY MILESTONE COMPLETION

The following table governs the Facility Milestone Completion Incentive Fee. The fee will be earned and payable when the Contracting Officer determines the milestones have been completed in accordance with the Facility Milestone Definition Sheets set forth in the PEMP. These sheets contain: Milestone Definitions, Inclusions, Exclusions, Key Predecessor Activities, and Objective Evidence of Milestone Completion. Unearned milestone completion fee is total fee available at scheduled dates minus actual schedule completion fee earnings. The "Complete Hot Commissioning" Facility Milestone Completion incentive fee is earned upon meeting or exceeding the minimum hot commissioning throughput requirement (i.e., 60% of design capacity).

Facility	Activity Code	Facility Milestone Description	Schedule Date	Fee Amount
LAB	4TT0999	Substantially Complete Construction	December 31, 2012	\$ 4,000,000
LAW	4LL0009999	Substantially Complete Construction	December 31, 2014	\$ 4,000,000
LAW	5HLC2A0110	Start Cold Commissioning (SCC)	February 28, 2018	\$ 4,000,000
LAW	5HLC4A0010	Complete Hot Commissioning (CHC)	May 30, 2019	\$ 4,000,000
HLW	5HHC2A0115	Start Cold Commissioning	June 30, 2018	\$ 9,500,000
HLW	5HHC4A0010	Complete Hot Commissioning	July 30, 2019	\$ 9,500,000
PT	5HPC2A0115	Start Cold Commissioning	September 30, 2017	\$ 9,500,000
PT	5HPC4A0056	Complete Hot Commissioning	February 28, 2019	\$ 9,500,000
		Total		\$ 54,000,000

Table B-2-C-1. Facility Milestone Completion Schedule

Facility Milestone Completion Incentive Fees are subject to the following conditions:

#### (a) On-Time Milestone Delivery.

If the Contractor completes a Facility Milestone on or before the Schedule Date in Table B-2-C-1 Facility Milestone Completion Schedule, the total fee amount for that incentive is achieved and final. If the Complete Hot Commissioning milestone for a facility is achieved, the fee is earned per Table B-2-C-1, Facility Milestone Completion Schedule, and in addition, 50% of any unearned Cold Commissioning Fee for that particular facility is earned.

In addition, the Contractor may switch the dates of SCC-LAW/CHC-LAW and SCC-HLW/CHC-HLW. If the Contractor decides to switch the dates, the Contractor shall notify DOE on or before eighteen (18) months prior to the SCC-LAW of its decision to swap the schedule date of the SCC-HLW with the date scheduled for SCC LAW.

#### (b) Late Milestone Delivery.

(1) Substantially Complete Construction (SubCC) Milestones: If the Contractor completes a SubCC milestone ninety (90) days or longer after the Schedule Date in Table B-2-C-1 Facility Milestone Completion Schedule, the Contractor will earn no fee and 50% of the fee will be carried forward and added to the Complete Hot Commissioning milestone for PT fee amount. If the Contractor completes the milestone up to ninety (90) days late, the amount of fee earned will be a straight-line pro-rata share of the fee, with 50% of the unearned balance carried forward to the Complete Hot Commissioning milestone for the LAW fee amount.

- (2) <u>Cold and Hot Commissioning Milestones:</u> If the Contractor is late achieving Start Cold Commissioning (SCC) or Complete Hot Commissioning (CHC) for one of the specified facilities (LAW, HLW, PT), it remains eligible to earn a reduced portion of the available fee for that facility milestone completion incentive, as follows:
  - (i) The Facility Milestone Completion incentive fee late start fee reduction criteria are designed to encourage the Contractor to continue to exert best efforts to accomplish SCC and CHC in an expeditious fashion. Accordingly, each of the specified facilities has a specific SCC date and CHC date. The SCC date can be exceeded by 180 days before all SCC fee is unearned and 50% of the unearned balance is carried forward to the Complete Hot Commissioning milestone for that facility. The CHC date can be exceeded by 365 days before all CHC fee as well as any unearned fee from Substantially Complete Construction milestones and/or SCC milestones is lost. The CHC date will not be revised based on late achievement of Substantially Complete Construction milestone and/or SCC milestone.
  - (ii) Late achievement of a Start Cold Commissioning milestone will result in a reduction in fee earned for SCC for that facility according to the following schedule:
    - (A) If the SCC milestone completion is between one (1) and forty-five (45) days late to the Schedule Date, a 0.333% reduction per day to the SCC Milestone incentive fee shall be made, up to a maximum of 15%.
    - (B) If the SCC milestone completion is between forty-six (46) and ninety (90) days late to the Schedule Date, a 0.444% reduction per day to the SCC Milestone incentive fee shall be made, up to a maximum of an additional 20%.
    - (C) If the SCC milestone completion is between 91 and 180 days late to the Schedule Date, a 0.722% reduction per day to the SCC Milestone incentive fee shall be made, up to a maximum of an additional 65%.
    - (D) If the SCC milestone completion occurs more than 180 days late, the Milestone incentive fee for that facility is reduced to zero.
    - (E) Fifty percent (50%) of all unearned SCC milestone fee is carried forward to the Complete Hot Commissioning milestone for that facility.
  - (iii) Late achievement of a Complete Hot Commissioning milestone will result in a reduction in fee earned for CHC for that facility according to the following schedule:
    - (A) If the CHC milestone completion is between one (1) and ninety (90) days late to the Schedule Date, a 0.166% reduction per day to the CHC Milestone incentive fee shall be made, up to a maximum of 15%.
    - (B) If the CHC milestone completion is between 91 and 180 days late to the Schedule Date, a 0.222% reduction per day to the CHC Milestone incentive fee shall be made, up to a maximum of an additional 20%.

- (C) If the CHC milestone completion is between 181 and 365 days late to the Schedule Date, a 0.351% reduction per day to the CHC Schedule Incentive Fee shall be made, up to a maximum of an additional 65%.
- (D) If the CHC milestone completion occurs beyond 365 days late then the Schedule Incentive Fee is reduced to zero.

Table B-2-C-2. Facility Milestone Completion Fee Earnings Under Early, On Time, and Late Delivery

If SubCC Is Achieved:	Amount of SubCC Fee Earned Is:	Unearned SubCC Fee Carried Forward to CHC per C.2(b)(1) Is:
Early	All	N/A
On Time	All	N/A
Late < 90 Days	Reduced Per C.2(b)(1)	50% of Unearned Fee
Late ≥ 90 Days	None	50% of Available Fee

If SCC Is Achieved:	Amount of SCC Fee Earned Is:	Unearned SCC Fee Carried Forward to CHC Is:
Early	All	N/A
On Time	All	N/A
Late < 180 Days	Reduced Per C.2(b)(2)(ii)	50% of Unearned Fee
Late ≥ 180 Days	None	50% of Available Fee

If CHC Is Achieved:	Amount of CHC Fee Earned Is:	Carry Forward SubCC and/or SCC Fee Earned Is:
Early	All	All
On Time	All	All
Late < 365 Days	Reduced Per C.2(b)(2)(iii)	None
Late ≥ 365 Days	None	None

#### ATTACHMENT B-2-D - INCENTIVE FEE D - OPERATIONAL INCENTIVE FEE

Table B-2-D-1. Operational Incentive Fee

Facility		Plant Capacity Level				
		Minimum		Treatment*		
Cold Commissioning:						
PT High Level Waste	\$	6,000,000	\$	10,000,000		
PT Low Activity Waste	\$	6,000,000	\$	10,000,000		
HLW Vitrification	\$	7,500,000	\$	13,000,000		
LAW Vitrification	\$	7,500,000	\$	12,000,000		
Total Operational Incentive Fee - Cold Commissioning	\$	27,000,000	\$	45,000,000		
Hot Commissioning:						
PT High Level Waste	\$	6,000,000	\$	10,000,000		
PT Low Activity Waste	\$	6,000,000	\$	10,000,000		
HLW Vitrification	\$	7,800,000	\$	13,000,000		
LAW Vitrification	\$	7,800,000	\$	13,000,000		
Total Operational Incentive Fee - Hot Commissioning	\$	27,600,000	\$	46,000,000		

<sup>\*</sup> As described in Contract Section C.6, Standard 5, Table C.6-5.1, Cold Commissioning Capacity Testing Criteria, and Table C.6-5.2, Hot Commissioning Capacity Testing Criteria.

Operational Incentive Fee is subject to the following conditions:

## (a) <u>Definitions</u>:

- (1) "Minimum Capacity" as specified in Standard 5, Tables C-6.5.1 and C.6-5.2 is at least 60%, but less than 70% of Design Capacity; "Treatment Capacity" as specified in Table C-6.5.1 and C.6-5.2 is 70% of Design Capacity. All percentages are rounded to the nearest tenth.
- (2) "Unearned Cold Commissioning Fee" is total fee available at Treatment Capacity level minus actual cold commissioning fee earnings.
- (b) Fee achievements for the Operational Incentive Fee are determined on a stand-alone basis for each facility and based on the Cold and Hot Commissioning Performance Test results.
- (c) In the event that during the cold and hot commissioning capacity performance tests throughput for a facility is determined to be less than Minimum capacity, the conditions set forth in Section C.6 (5)(h) shall apply to that facility.
- (d) If a commissioning capacity achieved is equal to or greater than Minimum capacity but less than Treatment capacity, the Minimum capacity fee is subject to increase for results above the Minimum capacity level per the following formula:
  - (1) For Cold Commissioning: Each 0.1% in increase over Minimum capacity results in an increase to the fee of:

- (A) For PT High-Level Waste \$40,000 up to a maximum of 9.9% or \$3,960,000.
- (B) For PT Low-Activity Waste \$40,000 up to a maximum of 9.9% or \$3,960,000.
- (C) For HLW \$55,000 up to a maximum of 9.9% or \$5,445,000.
- (D) For LAW \$45,000 up to a maximum of 9.9% or \$4,455,000.
- (2) For Hot Commissioning: Each 0.1% in increase over minimum capacity results in an increase to the fee of:
  - (A) For PT High-Level Waste \$40,000 up to a maximum of 9.9% or \$3,960,000.
  - (B) For PT Low-Activity Waste \$40,000 up to a maximum of 9.9% or \$3,960,000.
  - (C) For HLW \$52,000 up to a maximum of 9.9% or \$5,148,000.
  - (D) For LAW \$52,000 up to a maximum of 9.9% or \$5,148,000.
- (e) If cold commissioning capacity achieved for a particular facility is equal to or greater than Treatment capacity, then Cold Commissioning Treatment Capacity-level fee is earned per Table B-2-D-1 *Operational Incentive Fee*.
- (f) If hot commissioning capacity achieved for a particular facility is equal to or greater than Treatment Capacity, then Hot Commissioning Treatment Capacity-level fee is earned per Table B-2-D-1, *Operational Incentive Fee*, and in addition, 50% of any unearned Cold Commissioning Fee for that particular facility is earned.
- (g) Additional fee for achieving capacity above Treatment Capacity is covered under Incentive Fee E.1 Enhanced Plant Capacity.

#### ATTACHMENT B-2-E - INCENTIVE FEE E - ENHANCED INCENTIVE FEE

#### **INCENTIVE FEE E.1 – ENHANCED PLANT CAPACITY**

Under this performance incentive, the Contractor is afforded the opportunity to demonstrate greater than treatment capacity during commissioning. Capacity values are demonstrated using Cold and Hot Commissioning Performance Testing results. Measurement of each facility capacity will use the approach described in Contract Section C.6, *Standard 5 Commissioning*: (e) *Cold Commissioning*, (3) *Testing*, (ii) *Cold Commissioning Capacity Tests*; and (g) *Hot Commissioning*, (4) & (5) *Hot Commissioning Capacity Tests*.

During Cold and Hot Commissioning, enhanced plant capacity fee shall be earned and payable upon the Contracting Officer's determination that the Contractor has achieved capacities as follows up to the maximum amounts contained in Table B-2-E-1:

## **Cold Commissioning**:

Each 0.1% in increase over Treatment Capacity (70%) results in an increase to the fee of:

- 1. For PT (High or Low) \$10,000 up to the maximum listed below.
  - Example, if PT-High achieved a capacity of 84% the resulting Enhanced Plant Capacity fee would be \$1,400,000 ((84-70) = 14% (140) x \$10,000 = \$1,400,000).
- 2. For LAW \$5,833 up to a maximum listed below.
  - Example, if LAW achieved a capacity of 84% the resulting Enhanced Plant Capacity fee would be \$816,620 ((84-70) = 14% (140) x \$5,833 = \$816,620).
- 3. For HLW \$5.833 up to a maximum listed below.
  - Example, if HLW achieved a capacity of 84% the resulting Enhanced Plant Capacity fee would be \$816,620 (84-70) = 14% (140) x \$5,833 = \$816,620).

## **Hot Commissioning:**

Each 0.1% in increase over Treatment Capacity (70%) results in an increase to the fee of:

- 1. For PT (High or Low) \$5,833 up to the maximum listed below.
  - Example, if PT-High achieved a capacity of 84% the resulting Enhanced Plant Capacity fee would be \$816,620 ((84-70) = 14% (14) x \$5,833 = \$816,620).
- 2. For LAW \$3,333 up to a maximum listed below.
  - Example, if Law achieved a capacity of 84% the resulting Enhanced Plant Capacity fee would be  $$466,620 ((84-70) = 14\% (140) \times $3,333 = $466,620)$ .
- 3. For HLW \$3,333 up to a maximum listed below.
  - Example, if HLW achieved a capacity of 84% the resulting Enhanced Plant Capacity fee would be  $$466,620 ((84-70) = 14\% (140) \times $3,333 = $466,620)$ .

## INCENTIVE FEE E.1 - ENHANCED PLANT CAPACITY (cont.)

Table B-2-E-1. Enhanced Plant Capacity

Activity	Max	kimum Available Fee
Cold Commissioning:		
PT High Level Waste	\$	3,000,000
PT Low-Activity Waste	\$	3,000,000
HLW Vitrification	\$	1,750,000
LAW Vitrification	\$	1,750,000
Subtotal - Cold Commissioning	\$	9,500,000
Hot Commissioning:		
PT High Level Waste	\$	1,750,000
PT Low-Activity Waste	\$	1,750,000
HLW Vitrification	\$	1,000,000
LAW Vitrification	\$	1,000,000
Subtotal - Hot Commissioning	\$	5,500,000
Total Fee - E.1 Enhanced Plant Capacity	\$	15,000,000

Total Available Fee for E.1 Enhanced Plant Capacity = \$15,000,000

## ATTACHMENT B-2-E - INCENTIVE FEE E - ENHANCED INCENTIVE FEE (cont.)

#### **INCENTIVE FEE E.2 – SODIUM REDUCTION**

The Contractor may optimize the process flowsheet, feed delivery and blending considerations, glass formulations, and the physical plant configuration to reduce the quantity of process-added waste sodium. The incentive requires the Contractor to reduce the mass of waste sodium added in the WTP baseline flowsheet compared to the estimate presented in 24590-WTP-MRR-PET-08-002, Rev. 2, WTP Contract Run-G(2) Dynamic Model Run Results Report.

This proposal and technical outcome:

- Shall not result in an increase in the quantity of HLW canisters produced over the RPP mission or an extension of the mission duration.
- May include options to limit aluminum leached from HLW solids in combination with improvements of aluminum waste loading in the HLW glass, and pretreatment facility process optimization.

Successful demonstration that sodium additions in the process have been reduced should be determined using process models, technology testing (laboratory, bench and engineering scale), and information from the literature and/or consultants. WTP Cold Commissioning process demonstration of the optimized flowsheet is required. The WTP Cold Commissioning simulant composition and Cold Commissioning strategy shall be selected with DOE concurrence. The recommended stimulant shall consider demonstration of the optimized process flowsheet. The WTP Cold Commissioning demonstration may be part of or separate from the Cold Commissioning performance testing, at the Contractor's discretion.

The Contractor, if electing to pursue this incentive, shall present a proposal to DOE on the strategy, approach, work products, specific measurements, and cost and schedule for achieving this performance objective. Costs associated with developing a proposal shall assume use of WTP Management Reserve (MR) to fund a baseline change proposal, shall not be considered new Contract Scope and shall be accounted for separately. Funding associated with executing a proposal shall be from a mutually agreed apportionment between Contractor's MR and Government's Owner's contingency as reflected in an approved baseline change proposal (BCP). In the event the cost at completion exceeds the BCP value, the difference is funded in the same proportion.

The technical outcome will be provided in an interim and final summary report that shall:

- Identify the proposed optimized flowsheet(s) as a function of feed type and predicted sodium use
- Identify feed staging and blending strategies to reduce sodium use
- Identify glass formulations to increase aluminum loading in HLW glass, to the extent that this approach is used
- Summarize laboratory testing, bench scale testing, engineering scale testing and modeling results that demonstrate the reduced usage
- Specify the plant testing requirements needed to confirm assumptions (interim report)
- Document WTP cold commissioning results used to confirm the assumptions and results

Information and data gained from lab and engineering scale testing to close External Flowsheet Review Team issues about leaching, ultrafiltration performance, and process limits can be credited to earn the sodium reduction fee enhancement.

## **INCENTIVE FEE E.2 – SODIUM REDUCTION (cont.)**

Enhanced fee for Sodium Reduction will be determined based on the Contractor's success in reducing sodium in accordance with the following stepped schedule:

Metric Tons Sodium Reduced			
At Least	But Less Than	lı	ncentive Fee
5,000	10,000	\$	3,000,000
10,000	15,000	\$	3,000,000
15,000	20,000	\$	3,000,000
20,000	25,000	\$	3,000,000
25,000		\$	3,000,000
	TOTAL	\$	15,000,000

<sup>\*</sup> Fee earnings in the table represent earnings at the applicable Sodium-reduction level achieved and are cumulative.

Enhanced fee shall be earned and payable upon the Contracting Officer's determination of the Contractor's completion of the following activities:

- 1. Completion of initial model and bench scale testing for runs demonstrating sodium reduction: 30% of the fee for the predicted improvement. If the runs are also demonstrated on the Pretreatment Engineering Platform and engineering scale melter tests (if aluminum loading in the high-level waste glass is part of the strategy) fee is increased to 50% of the fee for the predicted improvement.
- 2. Completion of cold commissioning testing and final report (Section C.6, Standard 5 Commissioning: (e) Cold Commissioning, (5) Cold Commissioning Results and Documentation): final fee determination, less any fee paid under paragraph (1.) above.

Total Available Fee for E.2 Sodium Reduction = \$15,000,000

## ATTACHMENT B-2-E - INCENTIVE FEE E - ENHANCEMENT INCENTIVE FEE (cont.)

#### **INCENTIVE FEE E.3 – ENHANCED PLANT TURNOVER**

An enhanced fee is earned and payable to the Contractor upon the Contracting Officer's determination of the Contractor's ability to reduce the six (6)-month plant turnover period for the LAB, LAW, HLW, and PT facilities. The schedule calls for each of these facilities to be transitioned to the Tank Operations Contractor within six (6) months of the completion of hot commissioning. For the LAB, LAW, and HLW facilities, one million dollars is earnable for each facility if the Contractor has reduced the transition period by one (1) month. Three million dollars is earnable for each facility if the Contractor has reduced the transition period by three (3) months. A straight-line incremental amount, on a daily basis, is earnable for each facility (LAB, LAW, and HLW facilities) if the Contractor has reduced the transition period between one (1) month and three (3) months. For the PT Facility, the same criteria are in place, and two million dollars is earnable if the Contractor has reduced the transition period by one (1) month and six million dollars for three (3) months. A straight-line incremental amount, on a daily basis, is earnable if the Contractor has reduced the transition period for the PT Facility between one (1) month and three (3) months. Completion of transition for fee determination purposes is considered complete upon providing items listed in the Facility Transition Plan section of Contract (Section C.6, Standard 5 Commissioning, (j) Transition) to the Operating Contractor.

Facility	Per Month Early	Total
LAB	\$1,000,000	\$3,000,000
LAW	\$1,000,000	\$3,000,000
HLW	\$1,000,000	\$3,000,000
PT	\$2,000,000	\$6,000,000
Total		\$15,000,000

Total Available Fee for E.3 Enhanced Plant Turnover = \$15.000.000

## ATTACHMENT B-2-E - INCENTIVE FEE E - ENHANCED INCENTIVE FEE (cont.)

#### **INCENTIVE FEE E.4 – SUSTAINED PRODUCTION ACHIEVEMENT**

An enhanced fee is earned and payable to the Contractor upon the Contracting Officer's determination of the Tank Operations Contractor being able to sustain specific plant capacities for a continuous ninety (90)-day period in the first six (6) months after turnover of each process facility (LAW, HLW, and PT). This incentivizes the Contractor to work with the Tank Operations Contractor to achieve sustained operations. Two million dollars is earnable, for PT-High, PT-Low, HLW, and LAW each, if the Contractor has achieved minimum capacity values. An additional two million dollars is earnable, for PT-High, PT-Low, and HLW each, if the Contractor has achieved treatment capacity values and one million dollars for LAW. A straight-line incremental amount is earnable if the Contractor has achieved values between minimum and treatment capacities. The minimum and treatment capacity values are specified in Section C.6, Standard 5 Commissioning, (g) Hot Commissioning, (4) & (5) Hot Commissioning Capacity Tests, Table C.6-5.2. Hot Commissioning Capacity Testing Criteria.

FACILITY	MINIMUM CAPACITY	TREATMENT CAPACITY	TOTAL AVAILABLE
PT-High	\$2,000,000	\$2,000,000	\$4,000,000
PT-Low	\$2,000,000	\$2,000,000	\$4,000,000
HLW	\$2,000,000	\$2,000,000	\$4,000,000
LAW	\$2,000,000	\$1,000,000	\$3,000,000
Total	\$8,000,000	\$7,000,000	\$15,000,000

Total Available Fee for E.4 Sustained Production Achievement = \$15.000.000

#### ATTACHMENT B-2-F - INCENTIVE FEE F - DFLAW DESIGN COMPLETION FEE (350)

The following DFLAW Fee Incentives and associated fee will be earned and payable when the Contracting Officer determines the milestone has been completed in accordance with Attachment Q in Section J of the contract.

For purposes of the Cost, Schedule, and Interim Milestone completion incentives as set forth in this section, the Contractor will ensure all requirements as defined in Section J, Attachment Q, DFLAW Design Completion, have been met and submit a Declaration of Completion to DOE.

- 1. DOE will review and either approve or reject the Contractor's declaration within 30 calendar days of submission. In the event DOE rejects the Contractor's declaration, DOE will provide a detailed basis for rejection.
- 2. Upon approval of the Declaration by DOE, the contractor shall submit a summary of the cost incurred and the incentive fee due for DOE review and approval to invoice the fee. DOE shall authorize the Contractor to invoice the final incentive fee within 10 calendar days or provide a detailed basis for withholding authorization. Notwithstanding the 10 calendar day period in the preceding sentence, DOE will conduct a comprehensive review of the contractor's summary of cost incurred within 90 days of invoice receipt. The final incentive fee amount is subject to adjustment for any findings resulting from DOE's comprehensive cost review. The completion date will become fixed for purposes of the incentive provisions of "DFLAW Design Completion" (CLIN 2.1) of the contract as the date specified by the Contractor in its declaration and approved by DOE.
- 3. In the event the Contractor's declaration is rejected by DOE, costs incurred after submission of the Contractor's "Declaration of Completion" shall be included in the calculation of the final cost against the target cost until DOE approves the declaration.

Provisional payment of fee is authorized for incentive fee under CLIN 2.1. Provisional fee of 80% of projected fee earnings will be paid quarterly upon a determination by the Contracting Officer that the Contractor is making satisfactory progress toward completion of the applicable incentive. Any incentive (either cost or schedule, including the interim milestone schedule incentive) provisionally earned will be payable within 30 days of DOE acceptance in accordance with Attachment Q in Section J of the contract. 80% of cost and schedule incentives (pro-rated on a quarterly basis) for DFLAW Design Completion will be paid provisionally based upon a projection of cost and schedule at completion. Final fee earned for DFLAW Design Completion will be based upon the criteria as set forth in Table B-2-F-1 below.

\* Any cost and/or schedule incentive provisionally paid is not finally earned by the contractor until the Contracting Officer authorizes the contractor to submit a final incentive invoice. If the DFLAW Design Completion is not successfully completed due to actions by the contractor all provisionally earned incentives will be forfeit and shall be returned to DOE within 30 days of written request by the Contracting Officer, in accordance with Clause I.65 FAR 52.232-17 Interest (JUN 1996).

Table B-2-F-1. DFLAW Design Completion Fee

DFLAW Design Completion Fee Milestones	Fee (\$)
DFLAW Design Completion	
Interim Milestone Completion Incentive Fee –	
Description:  1) Complete the constructability review, model review and initial Hazard Analysis for the DFLAW Effluent Management Facility by-	
December 31, 2015 After March 31, 2016 and before June 30, 2016 After June 30, 2016	\$500,000 \$250,000 \$0
Prepare and issue the DFLAW EMF Safety Basis Change Package     (SBCP)/Preliminary Documented Safety Analysis (PDSA) update as an addendum to the LAW PDSA by-	
July 31, 2016 After October 30, 2016 and before January 31, 2017 After January 31, 2017	\$500,000 \$250,000 \$0
Cost Incentive Fee –  Description: DOE and the Contractor will share cost under runs on completion of CLIN 2.1 of less than target contract cost (\$75M) in the ratio of 80% DOE/20% Contractor, subject to the maximum combined fee limitation.	
DOE and the Contractor will share cost overruns on completion of CLIN 2.1 of more than target contract cost (\$75M) in the ratio of 80% DOE/20% Contractor, subject to the minimum fee limitation.	
Schedule Incentive Fee – <u>Description:</u> For every full month DFLAW Design Completion is accepted as complete per Section J Attachment Q, prior to April 30, 2018, fee will be increased by \$100,000 subject to the maximum combined fee limitation.	
In the event DFLAW Design Completion is accepted as complete between April 30, 2018 and July 31, 2018, fee will be reduced by \$100,000 for each full month completion occurs after April 30, 2018 per Section J Attachment Q.	
In the event DFLAW Design Completion is accepted as complete per Section J Attachment Q after July 31, 2018, total fee available will be reduced to the minimum fee o \$750,000.	
Minimum Fee under DFLAW Design Completion (exclusive of any Interim Milestone Completion Fee)	\$750,000
Target Fee under DFLAW Design Completion (exclusive of any Interim Milestone Completion Fee)	\$4,500,000
Maximum Fee inclusive of Cost, Schedule & Interim Milestone Completion Incentive Fee	\$9,000,000